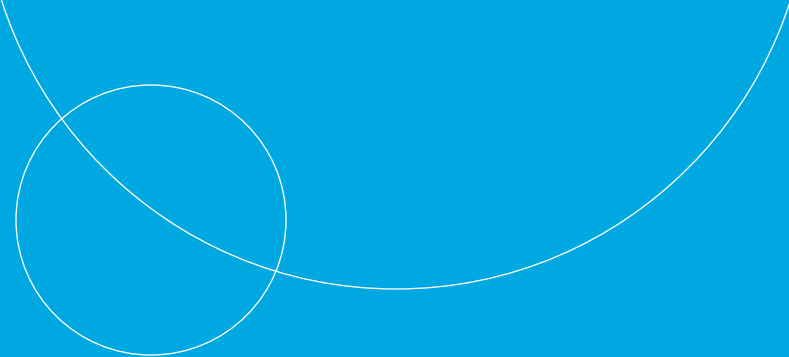




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# **10 Things You Need to Know About Online Student Motivations and Decision Making**

Jason Issacs  
Scott Jeffe  
Reena Lichtenfeld

# Your Presenters and their Roles



**Scott Jeffe**

Vice President, Graduate and Online  
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Vice President,  
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**Jason Isaac**

Creative Director  
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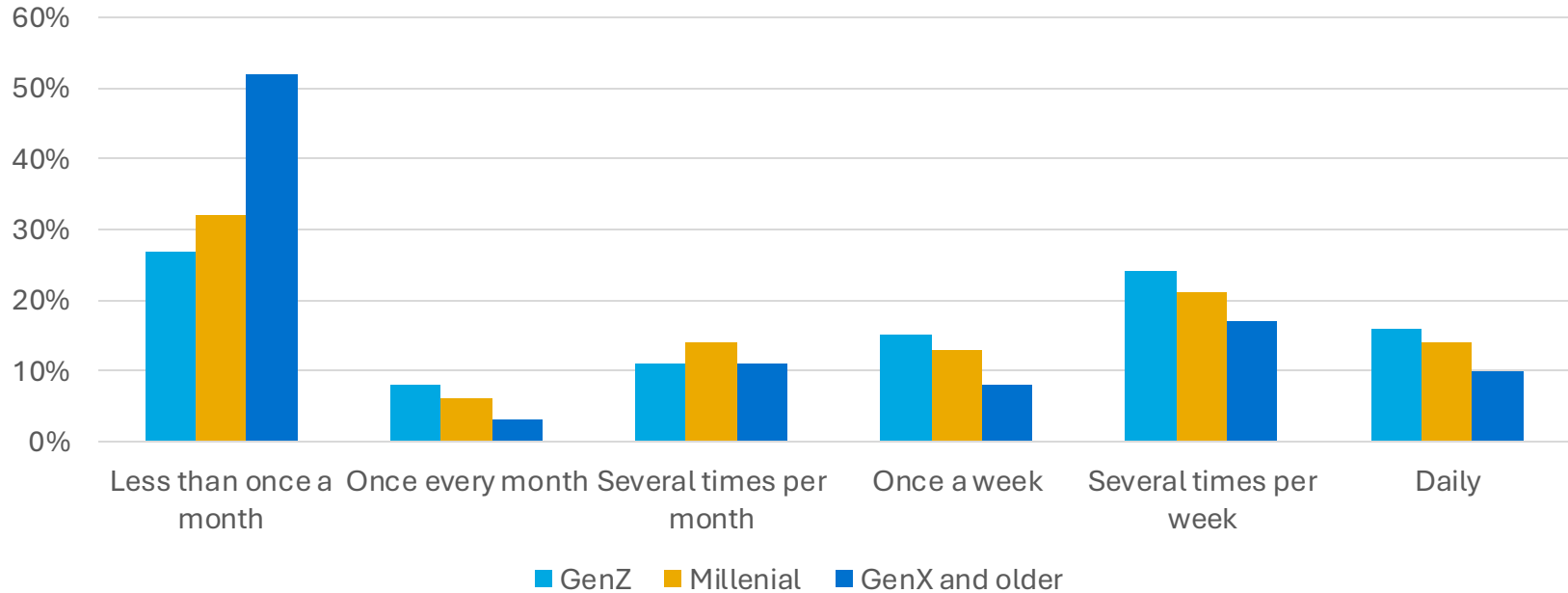
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# Students are using AI regularly in their daily lives

...Gen Z are significantly more likely to be using than Gen X

How frequently do you use an AI tool like ChatGPT?



# Students are using AI chat and are satisfied

...Gen X is less likely to use AI chat and more likely to be dissatisfied

Did you use an AI-driven chatbot during your search for an online program?

Yes

**84%**

Gen Z

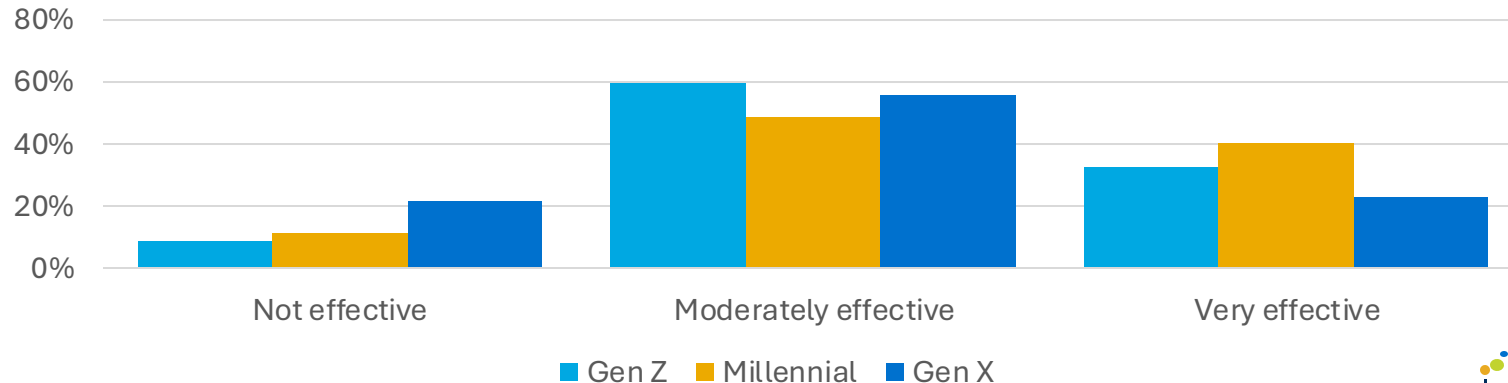
**82%**

Millennial

**65%**

Gen X+

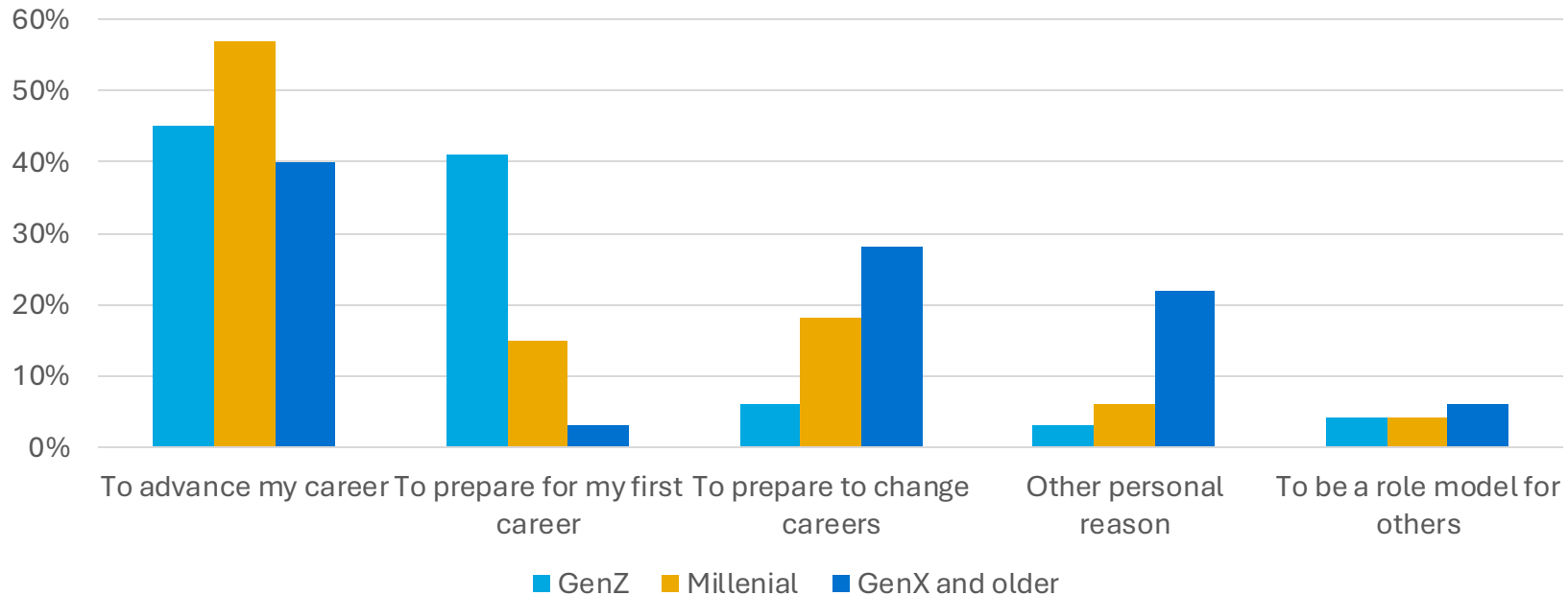
How effective did you find chatbots in providing the information you needed for your search?



# Students enroll in order to advance their careers

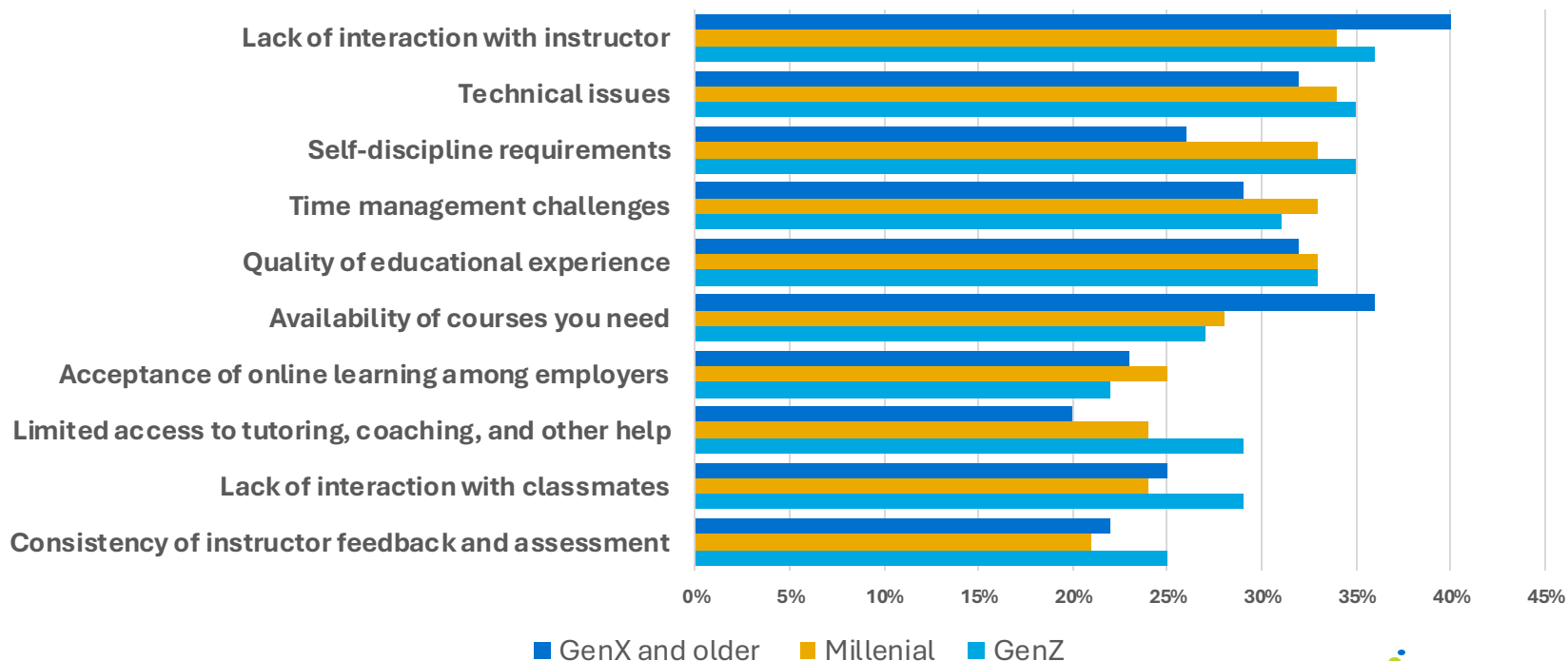
...Gen Z is enrolling in order to prepare for their first career

What was your primary motivation to earn a degree?



# Concerns focus on interaction and technical issues

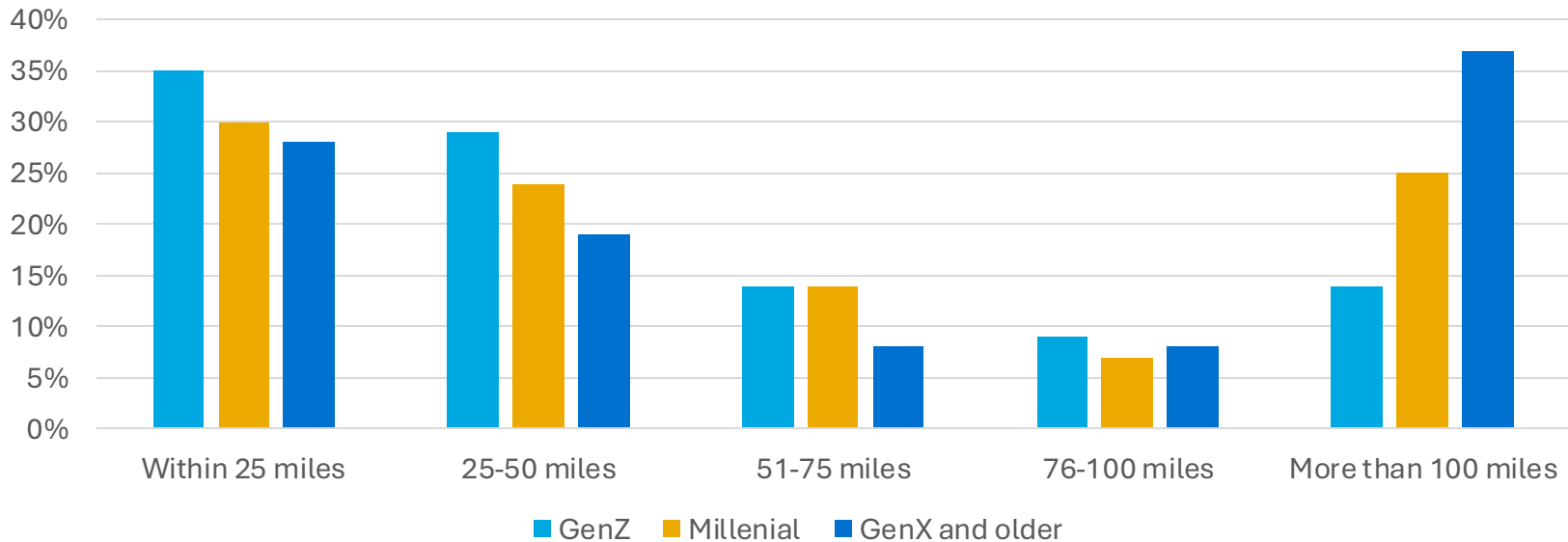
What are your greatest concerns about online study?



# The older the student, the more likely they are to be considering online programs far from home

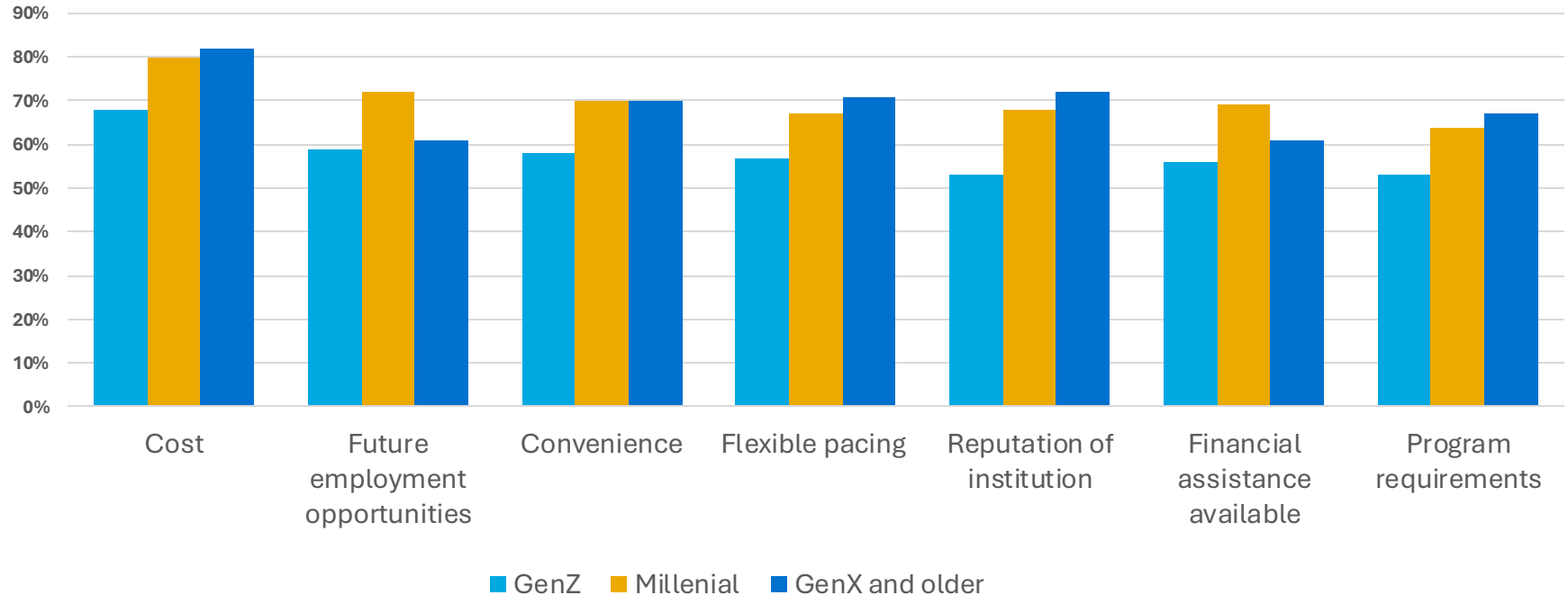
...more than one-third of Gen X students considered a program very far away

How far away from where you reside was the furthest program you considered?



# Messaging – and curriculum – should focus on cost, employment, and convenience above all else

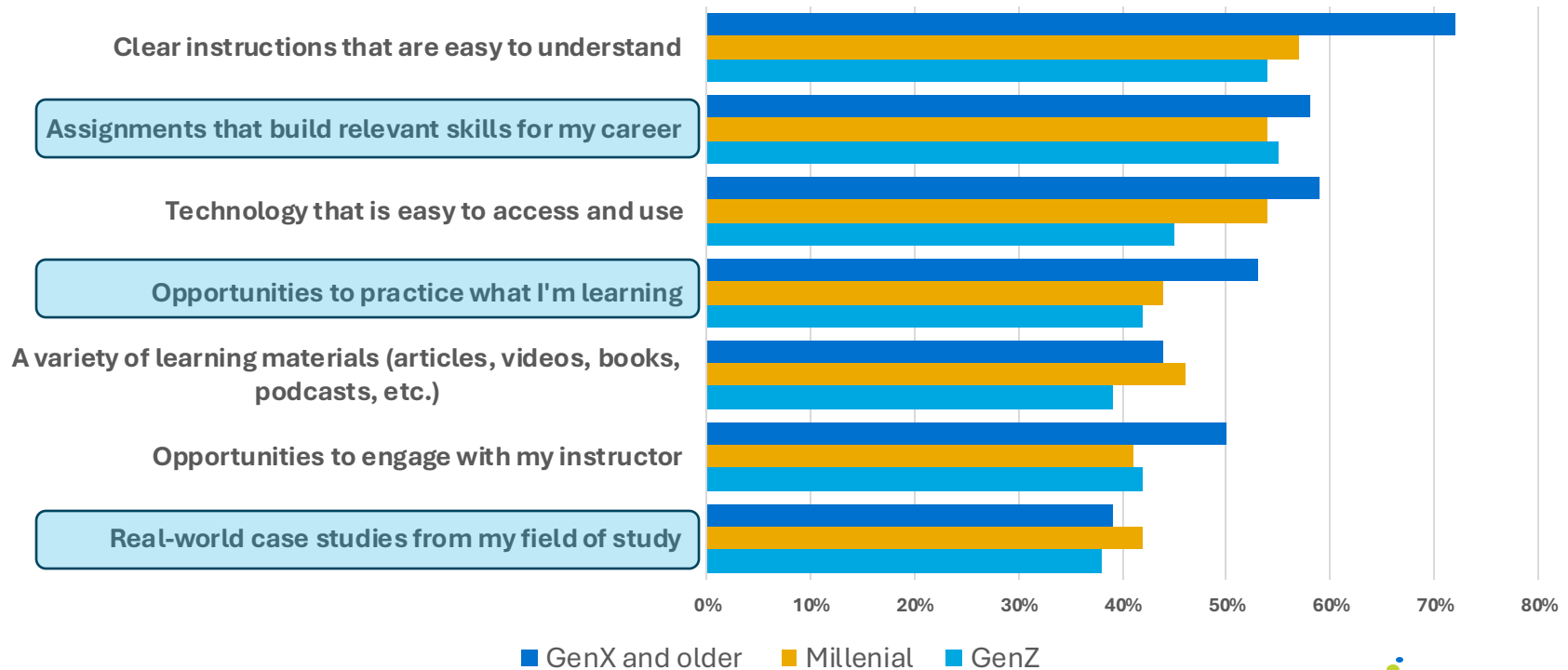
How important are each of the following in your enrollment decision? (combined percents rating of “important” and “very important”)





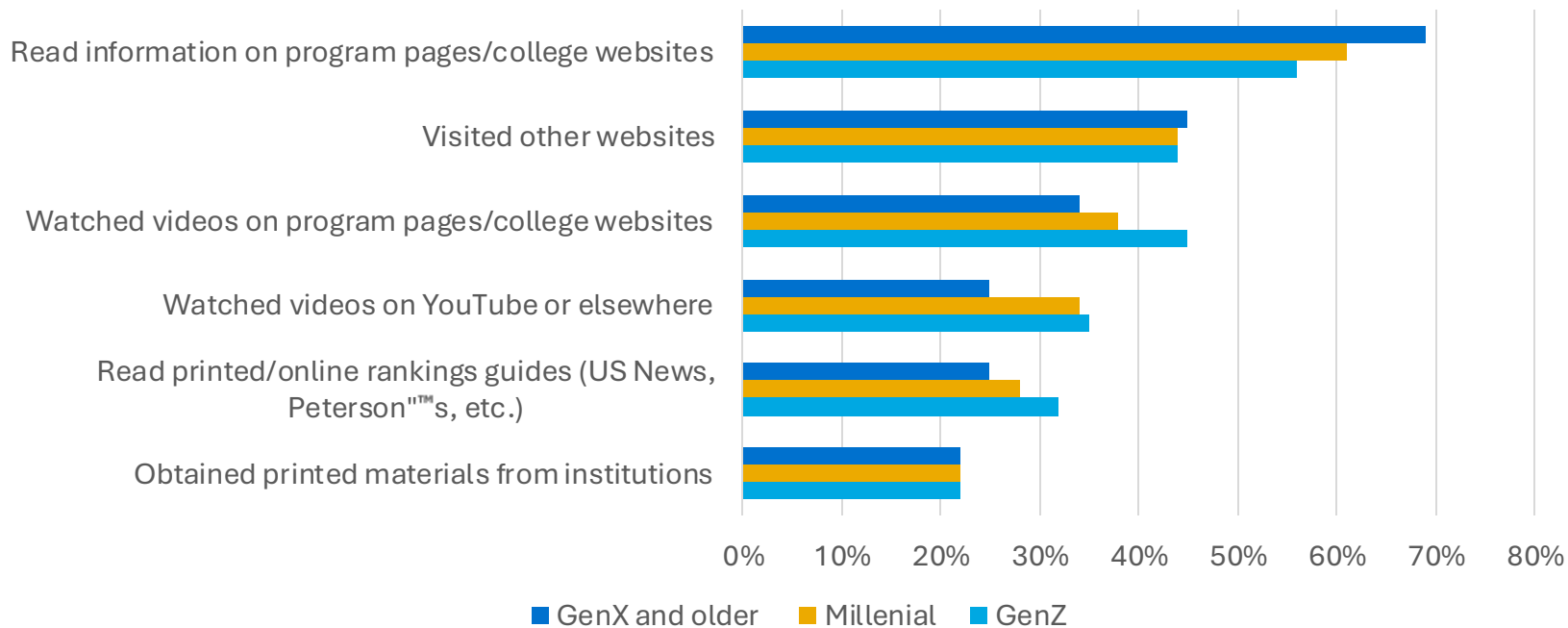
# Students expect curriculum to provide career preparation

What elements are important for you in online courses?



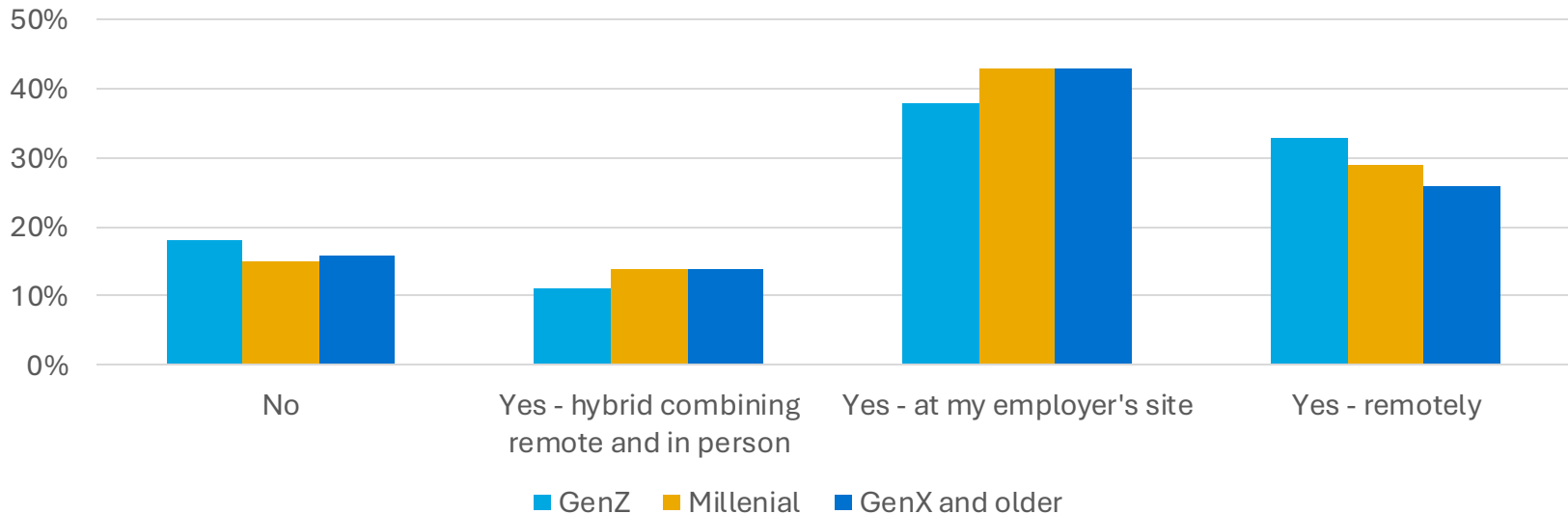
# Students research programs of interest on program pages – reading content and watching video

Once you began your search, how did you research programs of interest?



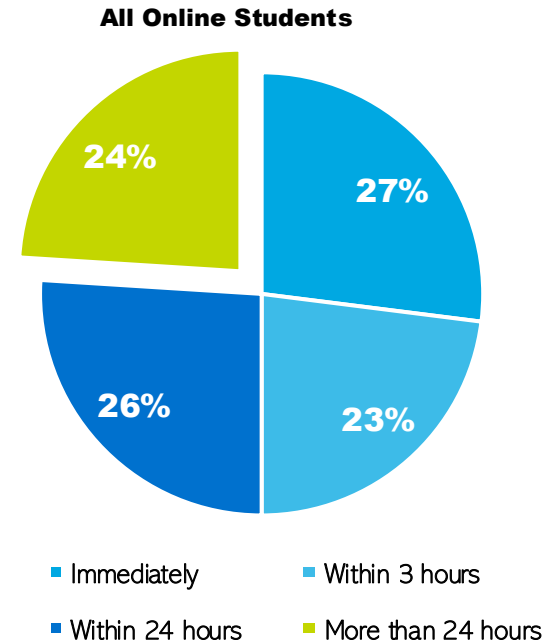
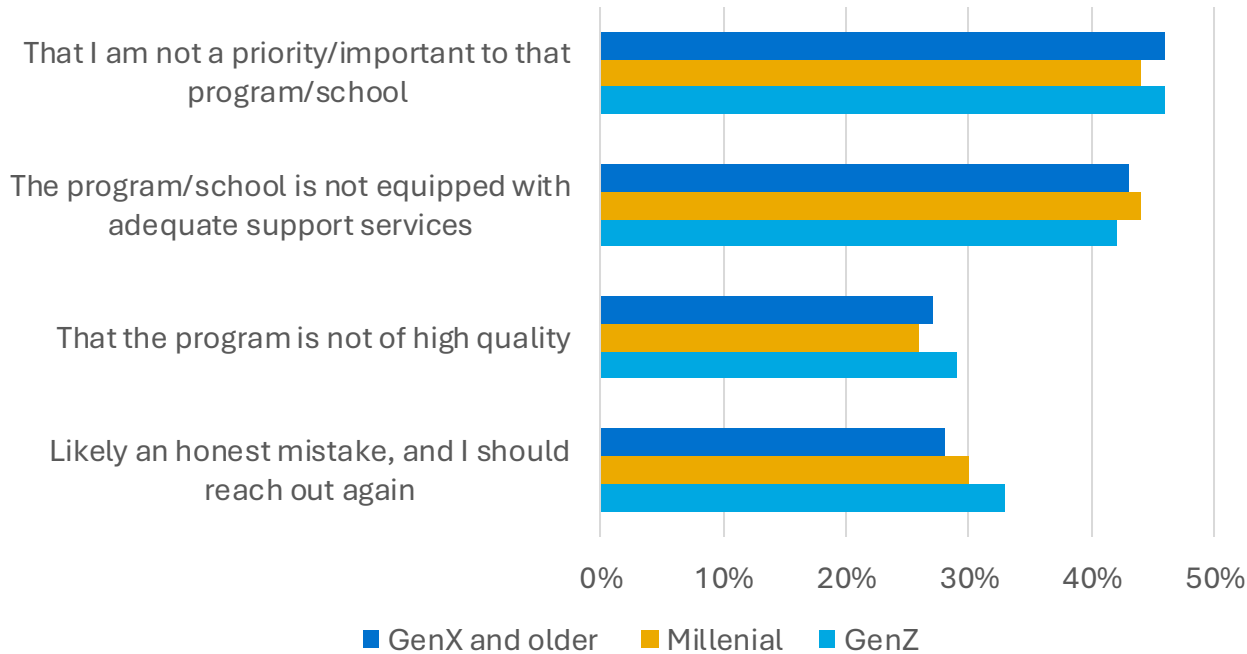
# Students are employed when they start their online program search, regardless of age

Were you employed at the time you began your search for an online program?



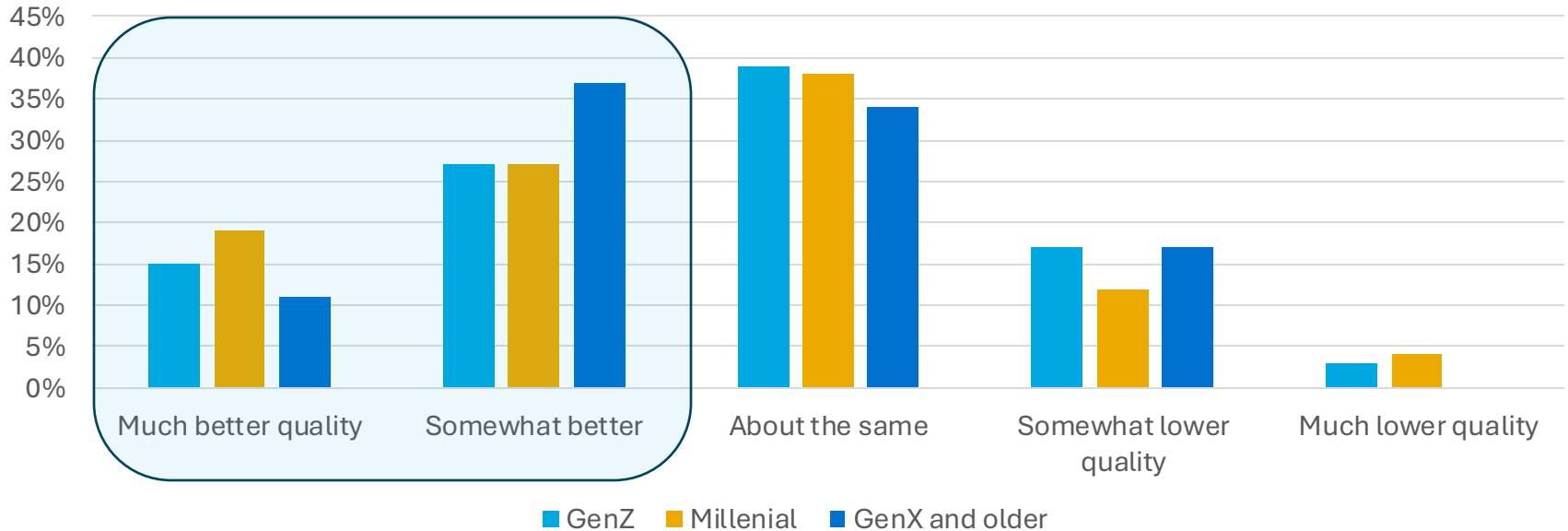
# The best messaging and positioning can be upended by unsatisfactory follow up

What does a slower than expected response indicate to you?



# Students that find the right online program are very satisfied with their experience

How would you rate the quality of your current/recent online program in comparison with past classroom experiences?



**How would you apply this  
information to your  
campus?**



# Digital Assistants

## Chatbot/Digital Assistant Opportunity

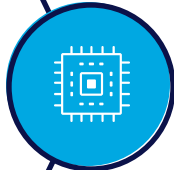
### Finding

Adoption of AI, especially among younger generations (Z and Alpha) are on the rise.



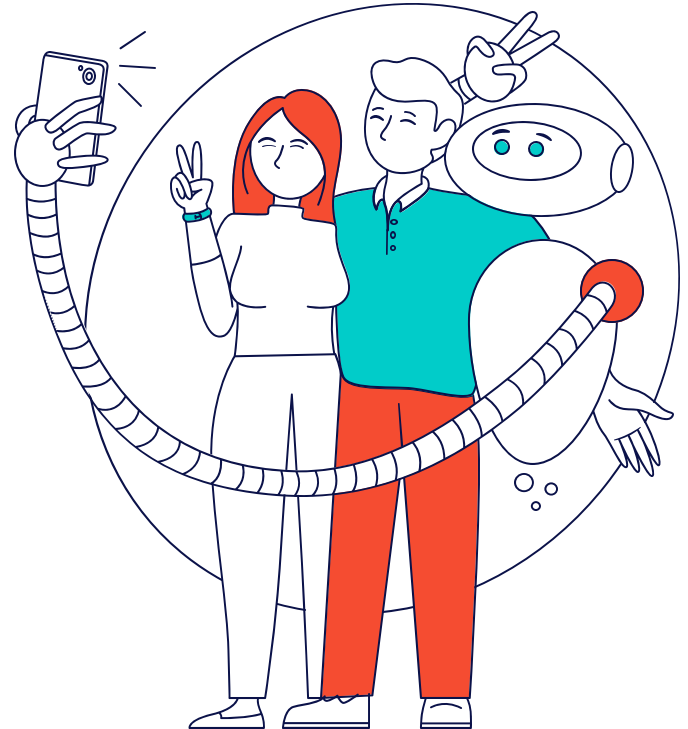
### Implication

Digital Assistants scratch the itch for immediate, real-time, personalized, resource-rich information



### Action

D.As for lead generation, source of inquiry and navigation paths, follow-up with real-time, personalized follow-up



# Importance of Career

## Different motives, but a universal career focus



### Finding:

- Millennials enroll in order to advance careers
- GenZ enroll because they want to prepare for their first role
- GenX enroll because they want to change careers

### Implication:

- Institutions must provide ample outcomes information (data) to address career advancement, preparation, and future navigation.

### Action:



#### Data

Career placement, mobility, and leadership data must be collected, shared, and marketed widely.



#### Marketing & Communications

Integrate career information – data, events, programming, curricula, partner companies and organizations, etc. into marketing and communication plans



# Concerns About Technology

## Generational differences may surprise

### Finding

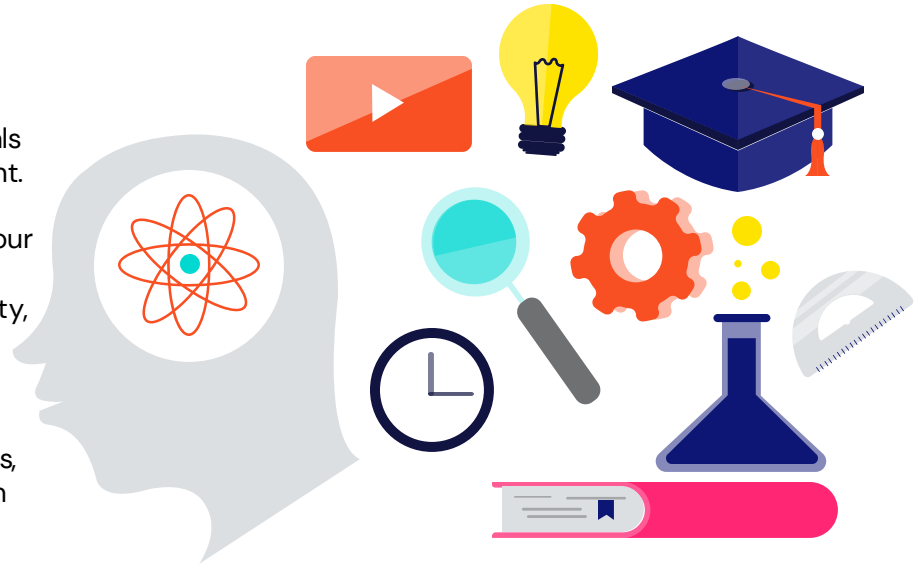
GenX are concerned about lack of interaction with instructor, whereas GenZ are concerned about lack of interaction with classmates. Millennials are concerns about time management.

### Investigate

How do these findings compare to your institution? How do you currently position marketing around interactivity, time management, and course availability?

### Action

Videos, testimonials, communications, digital ads – all to be considered with visuals and dialogue that address student and faculty interaction.



# Geographic Distance Considered for Online

## Generational differences on proximity to institution



### Finding

The older the student, the more likely they are to consider online education far from home



### Implication

Consider parameters for digital advertising and search



### Action

Change parameters for search, digital advertising, and communication depending on age and distance



# A focus on cost and convenience

The older the student, the more important they are

## Finding

Cost and convenience (in addition to career prep) drive all enrollment decisions, but even more so for older than younger students.



## Implication

How affordable are you? Flexible? For higher priced programs, flexibility and convenience are even more important in “closing the deal.”



## Action - 1

Don't be shy about positioning your program as among the most affordable – if you are.

## Action - 2

Messaging focused on convenience factors – and affordability – should lead and should precede messaging about quality, prestige, and other less compelling factors.



# Let's practice

- Pick one of the remaining findings
- Complete the worksheet identifying
  - Implications for a messaging/positioning strategy
  - Actions to be taken to apply to a messaging/positioning strategy.
- Share with your table and discuss.
- We will go round the room to hear some of these.

# Curricular focus on careers

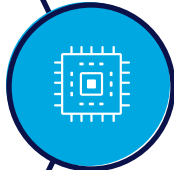
## Its not just a messaging focus

### Finding

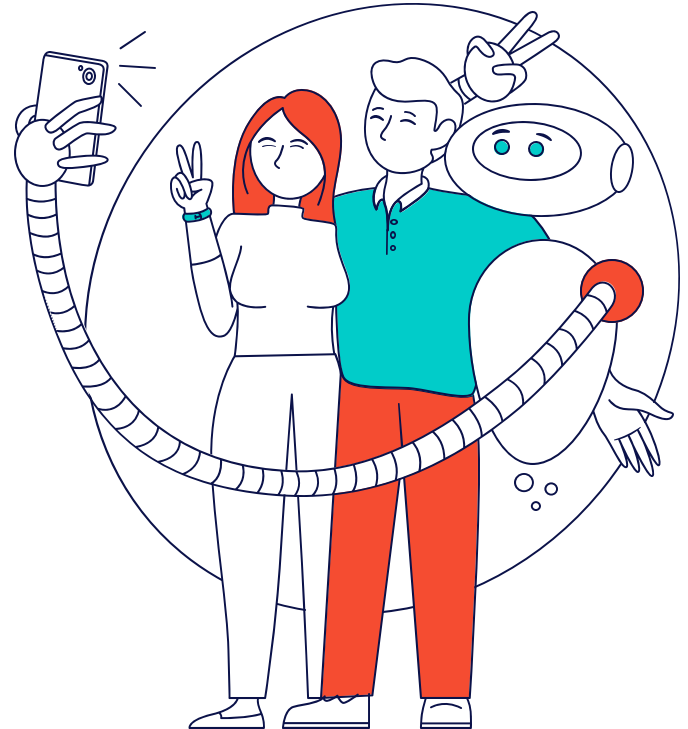
Regardless of the generation, they want the curriculum to actively prepare them for future careers. Its not just a message.



### Implication



### Action



# Text and video are critical

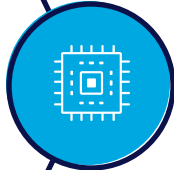
All ages mix reading and watching video to learn about programs, with the youngest most likely to do so

## Finding

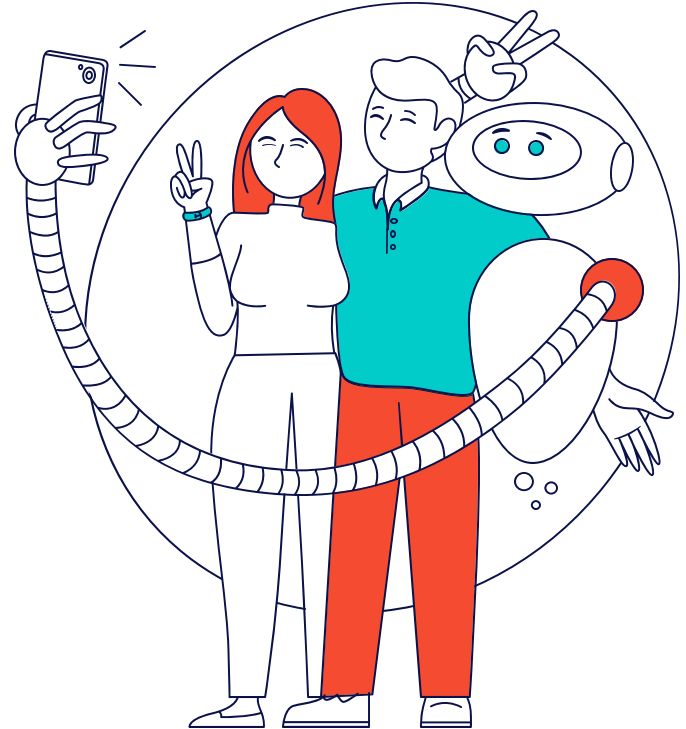
Program page written content must be augmented by video and externally posted video will help with the youngest students.



## Implication



## Action



# Most students are already employed

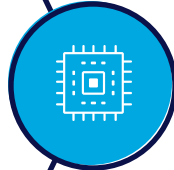
Regardless of age, online students are employed at the time they start their search

## Finding

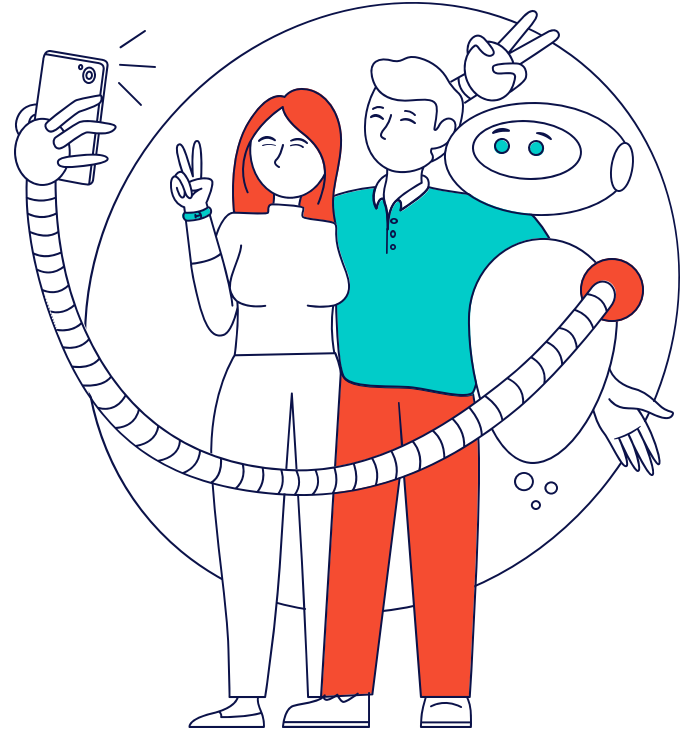
Working students have different needs from first contact. Regardless of age, they are working – with the youngest most likely to be in remote positions.



## Implication



## Action



# Online students love online study

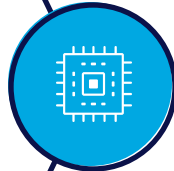
## Little difference by age group

### Finding

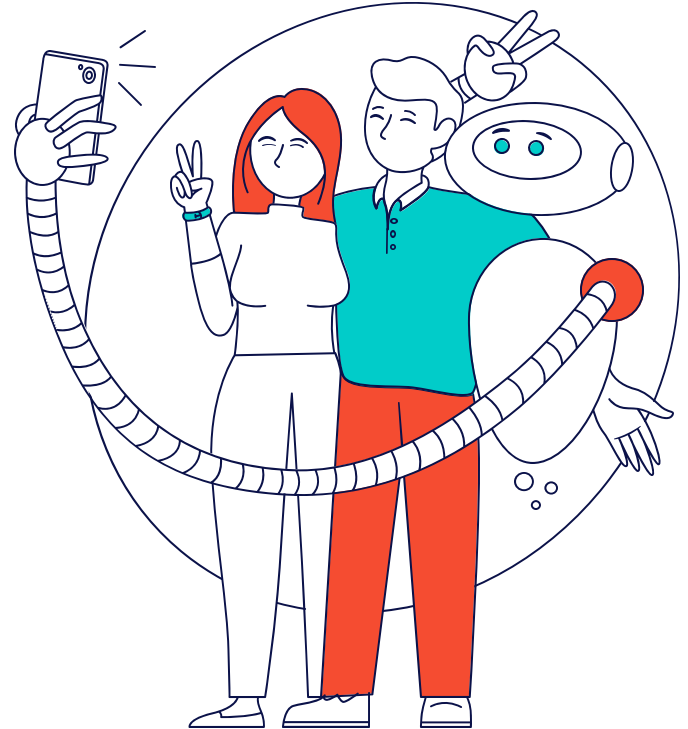
The vast majority of online students rate their experience as better (or as good as) past classroom experiences.



### Implication



### Action







## Complimentary Consultation

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# Your Presenters and their Roles



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