

#### Financial Aid for Rookies

Sylvia C. Ewell

Vice President, Consulting Services



#### Factors to Become Interested in an Institution

On average, 11<sup>th</sup> graders are interested in



Availability of major or program of study

Cost (affordable)

Like the location

**Believe** would be accepted

Good reputation

51%















Felt welcome when visited



**High school** counselor recommended it



Information shared at a college fair



Friend's recommendation





On average students applied to six institutions

#### Factors to apply to an institution

- 1 It is affordable
- Availability of major or program of study
- 3 Like the location
- 4 Believe would be accepted
- 5 Good reputation

- 6 Liked the communications
- Attended a college fair and thought this college might be a good fit
- 8 Felt welcome when visited
- 9 Parents' recommendation
- School counselor's recommendation



## Most important factors in the students' decision to attend a particular institution.



**62%**Availability of desired academic

program



**55%**Cost



**46%**Overall atmosphere



**46%**Financial aid or scholarships offer



35% Location

#### FIRST GENERATION

- Cost
- Availability of desired academic program
- Financial aid or scholarships offer
- Overall atmosphere
- Career

#### CONTINUING GENERATION

- Availability of desired academic program
- Cost
- · Overall atmosphere
- Financial aid or scholarships offer
- Location

#### FAMILY INVOLVED

- Availability of desired academic program
- Overall atmosphere
- Cost
- Financial aid or scholarships offer
- Location

#### FAMILY NOT INVOLVED

- Cost
- Availability of desired academic program
- Financial aid or scholarships offer
- Overall atmosphere
- Location



#### Topics We'll Cover

- 1. Financial Aid Basics
- 2. Developing an analytical framework
- 3. Developing a scholarship program
- 4. Measure student response
- 5. Understand the impact of non-financial variables
- 6. Track Results
- 7. Fall 2024 Items for Consideration





# Financial Aid Basics

#### What elements make up financial aid?



Non-Need Based aid

- Merit Scholarships
- Talent Scholarships
- Unsubsidized loans



Gift Aid – Funds you don't have to pay back



Need-Based Aid

- Federal, State and Institutional Need-based Scholarships/Grants
- Subsidized/PLUS Loans
- Federal Work Study



Self Help Aid – Funds that are earned (work study) or have to be repaid (loans)



Expected Family (EFC), Cost Of Attendance,

Parental contribution

+

Student <a href="mailto:contribution">contribution</a>

= EFC





#### Consolidated Appropriations Act 2021

3



Changes to determine aid eligibility

FAFSA simplification

Student Aid Index

Pell calculation

#### **FAFSA Simplification**

Making it easier to apply for aid.

Full implementation for 2024-2025 award year

Phased implementation started October 2021.

Reduce the FAFSA questions from 108 to 33

Data automatically transferred from IRS



#### How will student eligibility change?

Shifting our thinking.



- No more "expected family contribution".
- Student Aid Index To be used by financial aid administrators to calculate financial aid.
- Determination of Pell grant eligibility will change.
  - Not tied to SAI.



#### **Re-thinking Need**

#### Student Aid Index



EFC now Student Aid Index.



The SAI will be used to calculate need.



A negative SAI will identify the neediest students.

The negative SAI
establishes a
framework to allow the
very neediest students
to be identified.

It is the new zero.



Similar to current needanalysis formula.



Used to calculate eligibility for campus-based and institutional funds.



Need calculation similar:

COA - SAI - OFA =Need



#### **Re-thinking Need**

#### Pell



Students can preview Pell eligibility using AGI and household size.



Award amount reported on Student Aid Report.



Maximum and minimum Pell will be based on Pell calculation. Pell Grant awards in the middle ranges of eligibility would be determined by subtracting the SAI from the maximum Pell Grant amount.



Can be easily estimated prior to filing a FAFSA.



Calculation based on tax filing status, number of parents in household, and income.





Develop an Analytical Framework

## Your financial aid strategy should be constructed with clear goals in mind.



Enroll the desired number of students with the desired characteristics



Understand
and manage
your
discount rate
and financial
expenditures



Maximize net revenue and optimize yield





# Which measuring stick is MOST important to your institution?

- Academic profile
- Enrollment
- Net revenue
- Institutional gift aid
- Discount rate

#### Discount Rate and Net Revenue Calculations

Tuition/fee discount rate =

Funded and unfunded institutional gift aid

**Gross tuition/fees** 

Net tuition/fee revenue

Overall unfunded discount rate =

Unfunded institutional gift aid

Gross revenue (including room and board)

Overall net revenue



# You Should Establish Appropriate Academic and Financial Boundaries to Group Students



X-Axis: Group students who share similar academic characteristics



Y-Axis: Use a financial measurement (need or SAI) to group students with similar financial criteria



#### The Strategic Financial Aid Matrix



# Various factors can influence yield rates among segments of your admitted student population.

Create meaningful student population segments.





Geography



Student type (resident/commuter, athlete/fine art, etc.)



Majors or programs



# Once segmentation is completed, you can then analyze various characteristics of each grouping, which can drive further financial and non-financial strategies.

	Populations included in this Consolidation											
	Admission	Admission Enrollment Institutional Rating Average Inst. Avg. Net										
Population Name	Goal	Goal	Goal	Gift/student	Revenue	Discount						
First-Year Resident Students	2967	556	257.3	\$19,209	\$17,143	52.8%						
First-Year Commuter Students	227	71	255.0	\$17,063	\$19,289	46.9%						
Transfer Non-Nursing Students	148	74	3.2	\$14,672	\$21,680	40.4%						
Transfer Nursing Students	63	9	3.3	\$14,479	\$21,873	39.8%						



#### Three Key Metrics (Inside an Awarding Cell)

	Enrolled	52 - 160.99 Non-enroll		Yield Rate by Cell
FC: \$0		60 8 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		
Number admitted		_		
Number enrolled/not enrolled	49	111	/ (	D
Yield / Yield change from 2020	30.6%	-4.1%	<b>)</b> *	Percent of need
Number offered aid	49	111		met and % need
Average need	\$23,025	\$23,338		met with gift aid
% of need met	77.8%	45.6%	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	<i>_</i> ر
% of need met with gift	62.5%	35.3%	<b>)</b>	
Av erage award for those offered aid	\$17,921	\$10,643		
Institutional gift	\$2,689	\$1,324	<b>}</b> ———	Yield by
Total gift (excl. outside aid)	\$14,383	\$8,247	<b></b>	institutional gift
Total work and loan	\$3,539	\$2,396		Compare to
Average net tuition revenue	\$5,964	\$7,815		total gift aid
Tuition & fee discount rate	31.1%	14.5%		total gift ald



#### Your overall plan should consider...

#### State/Federal Aid Changes



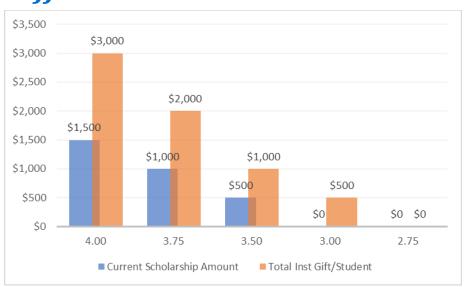


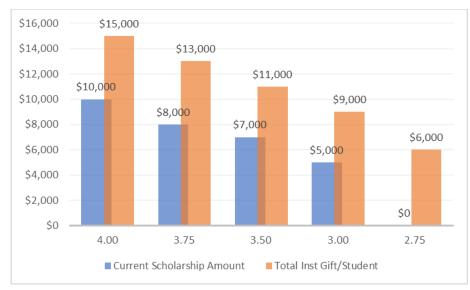


Develop a Scholarship **Program That** Drives Interest Without Breaking the Bank

### Know what you're spending overall and how much could be offered earlier to drive interest.

Based on what you're spending per level, how much could be offered earlier to drive interest?





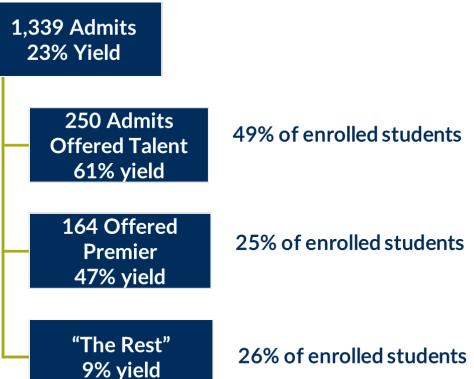


#### Minimize stacked and add-on awards to ensure the most competitive aid strategy and maximize net revenue.

- Stacking of awards tends to benefit students already more interested (i.e., Athletes, Legacy, Honors, etc.).
- It forces a campus to build an aid strategy to *account* for students that will enroll at high rates rather than one that could *attract and influence* students potentially on the fence.



When you analyze the students who receive stacked/add-on awards vs. those who don't, it's clear to see....





#### **Scholarship Transparency**

- Keep it Simple
- Scholarship information should be accessible right away
- Net Price Calculator or Early Estimator is a great place to direct families
- Questions should be kept to a minimum
- It's a great first step to lowering financial aid anxiety

Answer the questions below to help determine your annual cost of attending RNL University - Salesforce Only

#### Welcome!

The Net Price Calculator is designed to help you estimate your financial aid options for RNL University. Please be sure to complete the entire process to ensure the best possible results.

If you have any questions, please contact us.

Let's Get Started

While every effort is made to ensure the accuracy of the Net Price Calculator, please keep in mind that this estimate does not represent a final determination, or actual award, of financial assistance. It shall not be binding on the Secretary of Education, RNL University, or the State, and may change. You must complete the Free Application for Federal Student Aid in order to be eligible for, and receive, an actual financial aid award that includes Federal grant, loan, or workstudy assistance under Title IV.

XX% of our full-time, first-year undergraduate students received assistance through scholarships and grants in the current academic year.

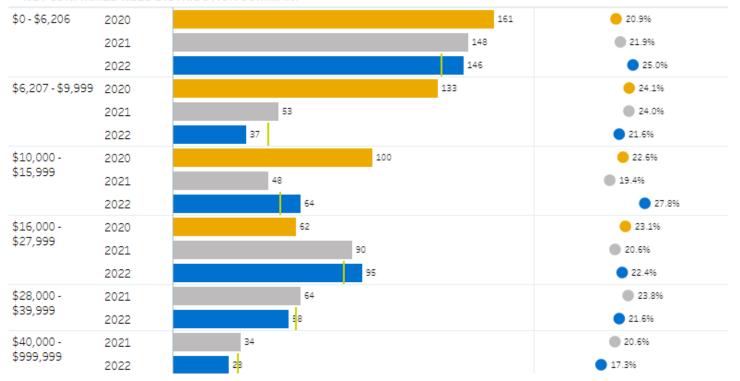




Measuring
Student
Response to Your
Net Price Offer

#### Measure Price Sensitivity Based on Yield of Needbased Students

#### NET CONFIRMED NEED DISTRIBUTION SUMMARY





#### Measure Price Sensitivity Based on Merit Aid Only

EFC/NEED TIERS		Level 1 l	nst_Rat: 20 300.000	68.000 -	Level 2 II	evel 2 Inst_Rat: 258.000 - 267.999			Level 3 Inst_Rat: 245.000 - 257.999			Level 4 Inst_Rat: 235.000 - 244.999			Level 5 Inst_Rat: 0.000 - 234.999			Total	
EFC/NE	ED HERS	Previous Year	Current Year	Goal	Previous Year	Current Year	Goal	Previous Year	Current Year	Goal	Previous Year	Current Year	Goal	Previous Year	Current Year	Goal	Previous Year	Current Year	Goal
	ADMITTED	232	304	230	278	265	274	330	314	326	161	132	155	51	57	48	1,052	1,072	1,033
	NET CONFIRMED	28	32	30	27	35	26	37	45	35	14	19	9	7	8	5	113	139	105
No-need/merit	PENDING	142	214		185	201		229	224		121	103		35	47		712	789	
Total	YIELD RATE	12.196	10.596	13.096	9.7%	13.296	9.5%	11.2%	14.3%	10.796	8.7%	14.496	5.896	13.796	14.096	10.496	10.796	13.096	10.296
	MELT	0	3	,	0	0		2	1		1	1		0	0		3	5	
	MELT RATE	0.096	8.696		0.096	0.096		5.196	2.296		6.796	5.096		0.096	0.096		2.696	3.596	
	ADMITTED	111	128	111	108	101	108	119	97	123	37	38	37	14	14	14	389	378	393
	NET CONFIRMED	26	26	28	23	27	22	29	32	30	7	13	6	4	3	4	89	101	90
No-need/merit	PENDING	58	71		59	58		62	41		17	19		5	10		201	199	
FAFSA	YIELD RATE	23.496	20.396	25.296	21.3%	26.796	20.4%	24.4%	33.0%	24.496	18.9%	34.2%	16.2%	28.696	21.4%	28.6%	22.9%	26.796	22.9%
	MELT	0	3	,	0	0		1	0		0	1		0	0		1	4	
	MELT RATE	0.096	10.396		0.096	0.096		3.3%	0.096		0.096	7.196		0.096	0.096		1.196	3.896	
	ADMITTED	120	176	118	167	164	163	207	217	199	121	94	115	36	43	33	651	694	628
	NET CONFIRMED	2	6	2	4	8	4	8	13	5	7	6	3	3	5	1	24	38	15
No-need/merit	PENDING	83	143		124	143		166	183		101	84		29	37		503	590	
No FAFSA	YIELD RATE	1.796	3.496	1.796	2.496	4.9%	2.5%	3.996	6.096	2.5%	5.896	6.496	2.6%	8.3%	11.6%	3.096	3.796	5.5%	2.496
	MELT	0	0		0	0		1	1		1	0		0	0		2	1	'
	MELT RATE	0.096	0.0%		0.096	0.096		11.196	7.196		12.5%	0.096		0.096	0.096		7.796	2.6%	





### Understand Nonfinancial Variables

### Do some programs have greater demand than others?











**TOTAL ENROLLMENT** 



#### **Understand Non-financial Variables**

- Other factors (besides financial aid) can affect a student's ability to enroll.
- What do you know about your campus visit program?
- What does the campus tour look like through the eyes of a prospective student?
- Do you have any high demand/strong programs with which you might be able to generate additional aid by differentially pricing?
- What is the value messaging that we're communicating?



### It's important to emphasize credentials, outcomes, and return on investment.



95% of RNLU faculty have PhDs or terminal degrees



90% of RNLU graduates are employed or in graduate school within 6 months



Average starting salary for education major is \$35,000

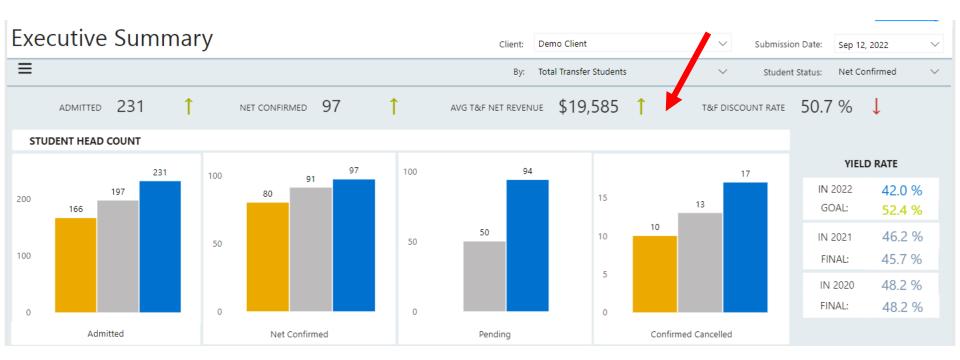




# Track Results Through Regular Reporting

Monitor the size and shape of your admitted student population while also monitoring financial aid spending on a week-to-week basis.

#### **Tracking Progress is Critical**





# Understand how your awarding policies may be affecting retention and that aid policies may not always be the culprit.

				Fall-to-l	Fall Rete	ntion						
	Calc_Index: 88 & Above		('alc Index: 87 - 87 999 ('alc Index: 75 - 81 999 -					lex: 67.5 - 999	Calc_Index: 67.499 & Below		Totals	
	Retained	Not retained	Retained	Not retained	Retained	Not retained	Retained	Not retained	Retained	Not retained	Retained	Not retained
FC: \$0	Cell 1		Cell 2		Cell 3		Cell 4		Cell 5			
Number enrolled	18		26		23		31		53		151	
Number retained/not retained	16	2	22	4	17	6	20	11	35	18	110	41
Retention rate	88	3.9%	84	84.6%		73.9%		64.5%			72.8%	
Number offered aid	16	2	22	4	17	6	20	11	3F	8	110	41
Average need	\$28,158	\$30,391	\$27,642	\$28,788	\$27,898	\$27,947	\$28,728	\$27,642	\$7	7	\$28,268	\$28,993
% of need met	55.5%	56.2%	60.9%	50.8%	47.8%	50.2%	47.1%	52.6%	44.6	8%	50.3%	51.4%
% of need met with gift	41.3%	36.4%	46.6%	38.6%	34.0%	37.7%	34.2%	37.6%	31 <i>A</i>	∩%	34 g%	37.8%
Average award for those offered aid	\$15,637	\$17,070	\$16,842	\$14,611	\$13,334	\$14,030	\$13,535					\$14,916
Total gift (incl. outside gift aid)	\$11,637	\$11,070	\$12,888	\$11,111	\$9,481	\$10,530	\$9,835	The $\epsilon$	earned o	college GP	A of	\$10,965
Total work and loan	\$4,000	\$6,000	\$3,955	\$3,500	\$3,853	\$3,500	\$3,700	retur	ners wa	as 3.23 vs.	2 49	\$3,951
Average net tuition revenue	\$8,108	\$10,428	\$8,174	\$7,484	\$9,086	\$9,393	\$9,835					\$9,279
Tuition & fee discount rate	29.3%	19.8%	28.7%	34.7%	20.7%	18.1%	18.9%	for non-returners. Both				23.9%
								grou	ps enter	red with a	n	
								avera	ige HSG	PA of 3.0	hut	
									_			
								tne r	enewal	GPA was 3	3.ZU	



Evaluate your financial aid process to eliminate potential barriers.

#### **An Effective Financial Aid Strategy**



Makes the College Affordable



Contributes
Directly to
Institutional
Goals



Optimizes
Distribution of
Aid to Serve
More
Students



Maximizes net revenue





# Fall 2024 Items for Consideration

#### Fall 2024 Items for Consideration

- Staff training
- FinAid operationalization
- Campus updates (admission, athletics, bursar, others?)
- SIS updates
- Integration into communication flow
  - Specific COA requirements on web
  - Award notification language, etc.

#### SAI Implementation







#### Fall 2024 Items for Consideration

- Messaging about delayed FAFSA
- Estimated scholarships or awards?
- Articulating changes to the process.
- Value and affordability messaging.
- Encourage all FSA contributors (parents/students) to get an FSA ID.

# Communicating the Changes









# Thank you for your time today!

#### Sylvia Ewell

Vice President Sylvia.Ewell@RuffaloNL.com