



The Evolution of Predictive Modeling

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Admissions circa 1980s



Funnel Time

The start of predictive modeling

Where it started

- It all starts with Performance Indicators (PI) and Key Performance Indicators (KPI)
- Over 25 years ago, the most important predictors were location-based proxies for socio-economic factors.
- In the last 5 years, the most important predictors for enrollment tend to be proxies for behavioral information and preferences.
 - Event RSVPs, online inquiries specific to your institution, visits (in-person and virtual)
 - Interest in majors / departments / athletics remain important



The answer is data. And it must drive action.

How Predictive Modeling Drives Success

Data-driven decisions

- Territory Management
- Manage Communication Flow
- Prioritize Outreach
- Relationship Building





RNL enhances socioeconomic variables to aid in increasing prediction



- 70 Personicx cluster definitions
- 21 Life Stage Cluster Groups
- Appended data based on ZIP+4

(includes variables such as household income level, ethnicity, and distance from campus)







Two major reasons to qualify your pool

Manage the recruitment process

Strategically reallocate limited resources

A known fact about student choice, interest, and behavior



What indicators do you use for prioritization?

Are you qualifying your pool?

- Funnel Data
- Geographic
- Student information
- Engagement
- Other?



Modeling Tournament Approach

Build multiple types of models, both traditional and machine learning. Based on one or more criteria, a champion model will be identified

Models to Consider:

- Stepwise Regression
- Backwards Regression
- Decision Tree
- Gradient Boosting
- Neural Network

Traditional methods

Machine learning



Model Tournament

Terms and Definitions

Model Tournament Overview

After splitting the modeling data into training and validation data sets, the data is reduced to a set of variables that have demonstrated a relationship to the event of interest. The data is then sent to a tournament using multiple modeling techniques to fit the data. These techniques include traditional and machine learning methods. Based on fit statistics and model performance, a champion model is determined. Of most importance is how the models perform on the validation set as this represents an estimate of how the model will perform on future scoring data.

Modeling Types Using logistic regression, this technique first fits the best 1-variable model. The algorithm then determines what variable can be added to produce the best 2variable model. The process of adding variables one at a time continues until the improvement in the model fails to meet model fit criteria and no additional **Stepwise Regression** variables surpass a certain level of significance. Using logistic regression, this technique starts with all viable input variables in the model and iteratively removes the weakest variable in the model. This **Backwards Regression** continues until all remaining variables meet a predetermined significance level. A machine learning method that iteratively re-samples the data. With each sample, a simple model (typically a decision tree) is fit and then a secondary model is **Gradient Boosting** fit to the error produced by the initial model. Based on performance within each sample, the models are weighted and combined to produce a final prediction. The frequency in which variables are used within the models determines the importance level of each variable. A machine learning method that take inputs and finds both simple and complex relationships between the inputs and the outcome. By detecting complex nonlinear relationships in data, neural networks can help to make predictions about real-world problems. Neural networks are especially useful when the **Neural Network** relationship between inputs and outputs is not known and where prediction is more important than explanation. Proxy models, typically decision trees, are used to identify which variables play a strong role in a neural network model. A simple modeling method that identifies what variable best splits the data based on the outcome event. All leaves are then further split as long as there is a variable that produces a significant split and each resulting leaf has a sufficient number of records. Splitting ceases when these conditions are no longer met. The **Decision Tree** result of a decision tree is a set of simple rules that segments the data into similar groups.



Students are then assigned a probability based on how likely they are to enroll

ENROLLED	1.0	Α	ENROLLED
Kate Black	.99		Highly Likely
Mike Miller	.85		Highly Likely
Dave Hamilton	.72		Likely
Jerrica Zwick	.68		Likely
Angie Mabeus	.46		Somewhat Likely
Audrey Keppler	.41		Somewhat Likely
Brian Schuler	.21		Less Likely
Jordan Clouser	.17	Ļ	Less Likely
NOT ENROLLED	.01	J	NOT ENROLLED



RNL Prediction for Top of the Funnel

Maximize and inform your search purchase

Tailor post-purchase/preinquiry outreach and strategy Understand your inquirers and drive pool to apply and deposit

SEARCH MODELING

- Predictive inquiry-toapplication model for up to four markets specific to your institution
- Inform strategic decisions across all vendors targeting your search purchases

RNL AFFORDABILITY PREDICTOR

- A capability exclusive to RNL
- Establishes each student's likely EFC range (low, moderate, high)
- Provide more nuanced and specific aid-related outreach

FORECASTPLUSTM

- RNL inquiry-to-enrollment; applicant-to-enrollment; and admit-to-enrollment modeling options combined with our survey results
- Focus on the right students with ongoing scoring



Sample of Search and Inquiry Models

Inquiry-to-Enrollment Model

		Relative
Variable	Importance	Strength
First Major as Inquiry (Y N056)	1.00	23.5%
Primary County Code of Student (XTG_N	0.96	22.6%
Sectional Center Facility Code (XTG_N23	0.61	14.3%
Enrollment Planning Service Code (YTG_	0.45	10.7%
Personicx Segmentation Cluster (YN720)	0.38	9.0%
Initial Source Code (Y N020)	0.37	8.7%
Categorized No. of Days as Inquiry (XCN	0.21	5.0%
Income Level (XN460)	0.14	3.3%
High School CEEB Code (YTG_N086)	0.13	2.9%

Search-to-Apply Model

Variables in Model and Relative Impact



County
SCF Code
EPS Code
Masters Degree or Higher Quintile
Masters Degree or Higher percentage
Acxiom Personicx Life Stage Group
Associates Degree percentage
Associates Degree Quintile
Acxiom Zip Code Cluster Urbanicity Rank
Acxiom Income Level



RNL Prediction for yielding, retaining students and gaining donors

Maximize institution dollars and improve yield Improve campus retention immediately when students arrive to campus

ECONOMETRIC MODELING

- Admit-to-enrollment model helps prioritize student outreach to make informed enrollment projections.
- Identify students who are more likely to enroll when provided additional aid which enables you to strategically allocate dollars for maximum impact.
- Model helps understand price elasticity and impact on



changes in net student charges.

STUDENT RETENTION PREDICTOR

- Model measures students' likelihood of attrition based on observed risk factors
- Establishes yield qualification for first-year re-enrollment plan

Increase your donor pool and understand who is more likely to give

ADVANCED ANALYTICS

 Increase your donor population by targeting individuals who are more likely to give

Econometric and Student Success Modeling

1.00

Econometric Model Relative Importance of Variables Valid Needs Analysis Form (FL_ISIR_VALID) Image: Colspan="2">Image: Colspan="2" Image: Colspa="2" Image: Colspan="2" Image: Colspan="2" Image: Cols





Data enhancements shift modeling strategy

Predictive Modeling + Engagement Scores **Inquiry to Applicant**

55,000 Inquires

Likely to Apply **Highly Likely to Apply** Likelihood to Apply Somewhat Likely to Apply \mathcal{R} \mathcal{A} Less Likely to Apply \mathcal{R} \mathcal{R}

Engagement scores add another layer to show current engagement level and trending by funnel stage





Data-Driven Prescriptive Action: Enhanced Analytics



Modeling

Inquiry, Applicant, Admit (Example)

Action: Intensify marketing outreach for the students most likely to apply and those highly engaged.

Action: Optimize channel mix and test new strategies to drive engagement.

Analytics drives strategy and content for all audiences



Parent Engagement

Engage parents to turn them into enrollment influencers

- Prospective parents have a 40% higher email open rate on the platform.
- Students with a parent using the platform are nearly *3x more likely to apply, yield rates up to 6% higher than average, and 3x more likely to enroll.*





- Qualify their interest
- Nudge their behavior
- Guide communications with data



Modeling for the Life Cycle of a Student

Continuous modeling from prospective student through alumni





Actionable Analytics and Dashboards, Digital Experiences, Supercharged Engagement

What's next?

- 1. Evaluation of Data Points
 - Use the data in your CRM to developed solid plans
 - Use the data to help drive holistic strategy decisions
- 2. Focus on Student Life Cycle Pre-prospect through Donors
- 3. What will be next in the Evolution of Modeling???



Thank you

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